

## Why foresight?

Planning in the age of complexity

Roope Mokka Founder Demos Helsinki



@mokka



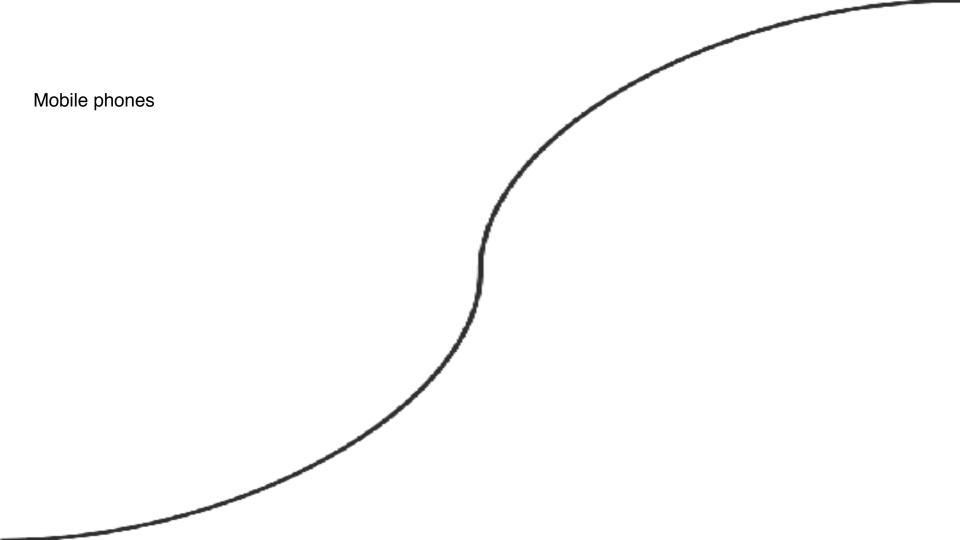
@demoshelsinki

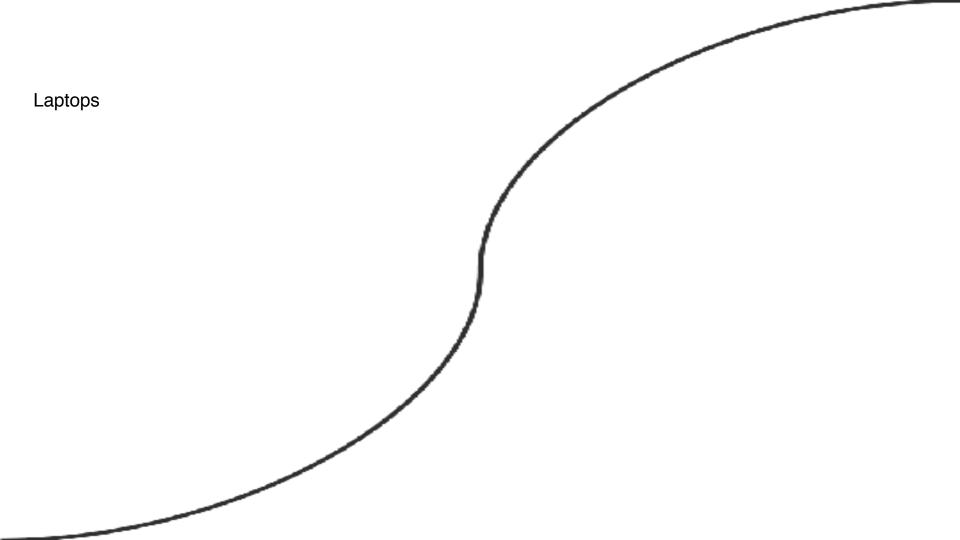


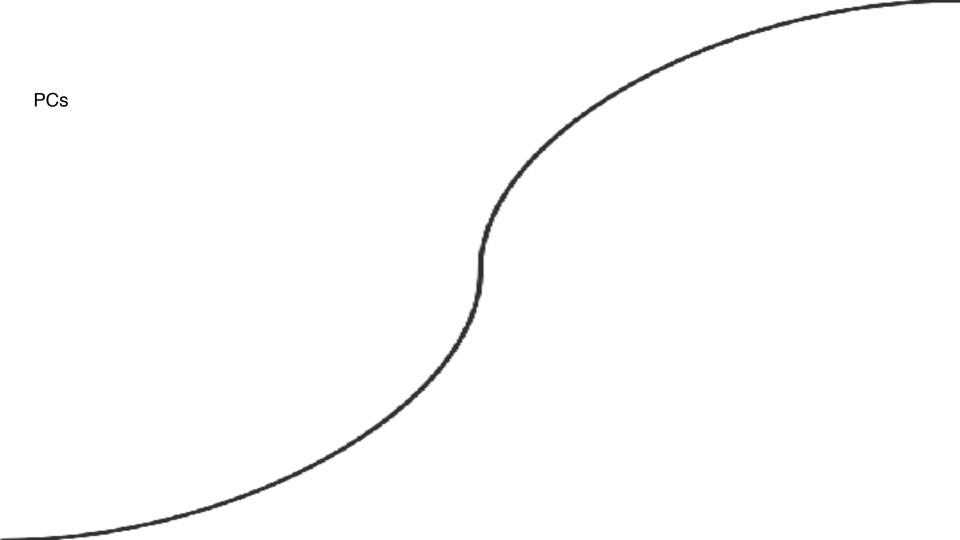
# Short term changes are overestimated.

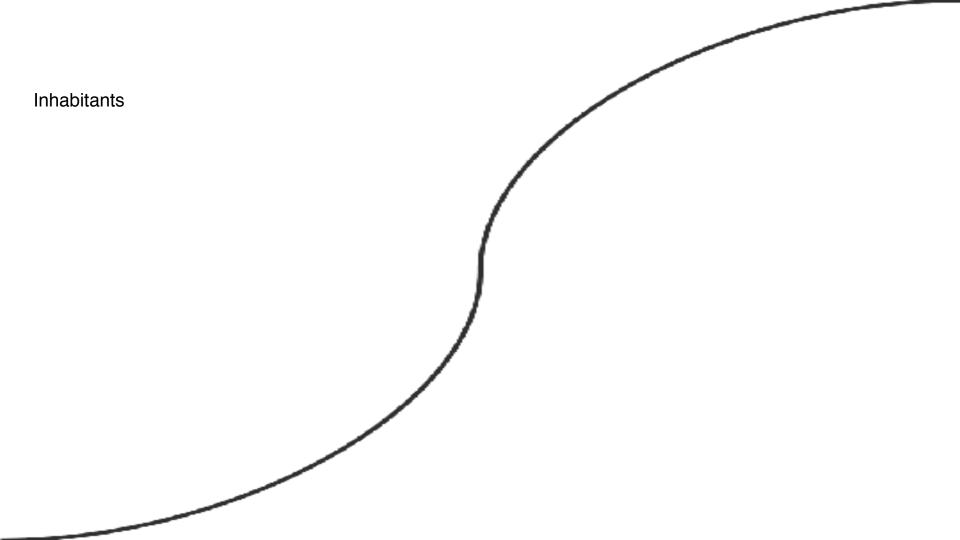
Long term changes are underestimated.

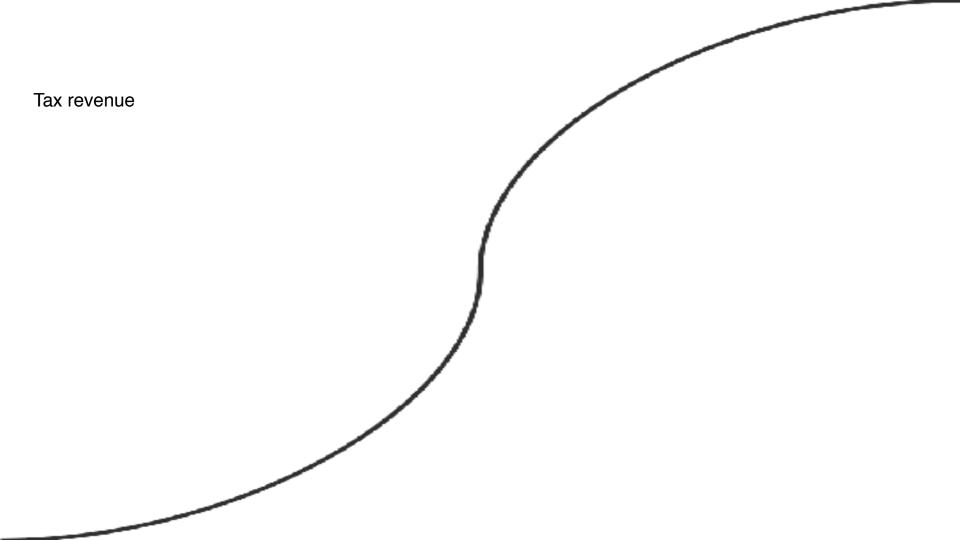


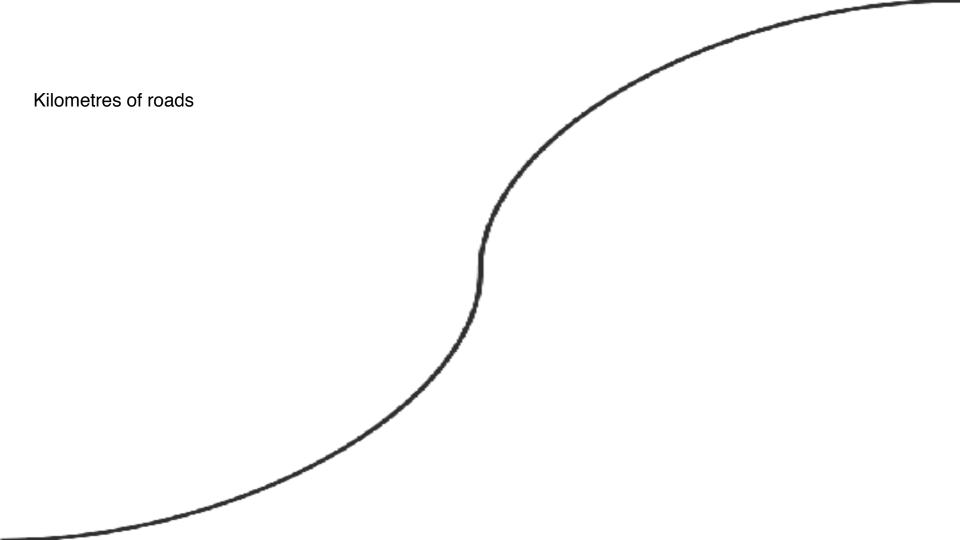


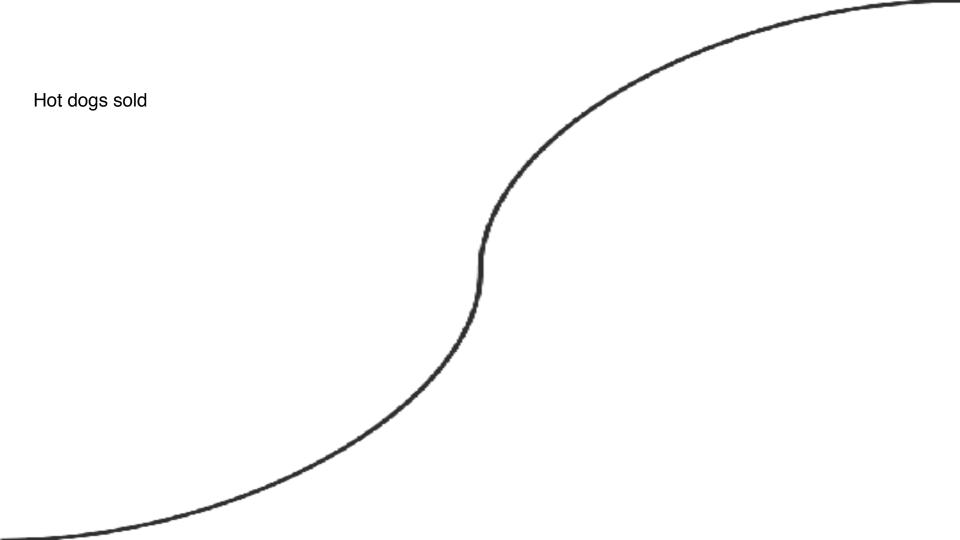


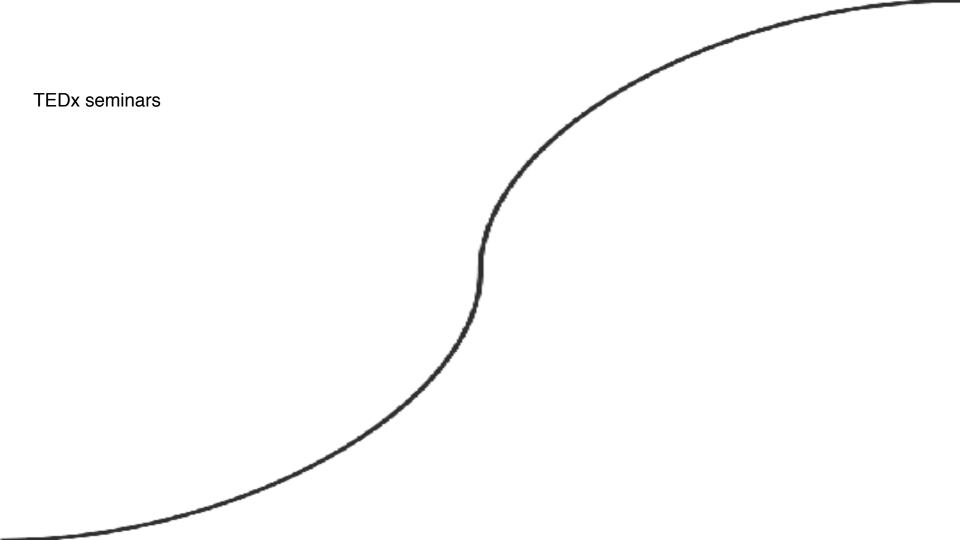


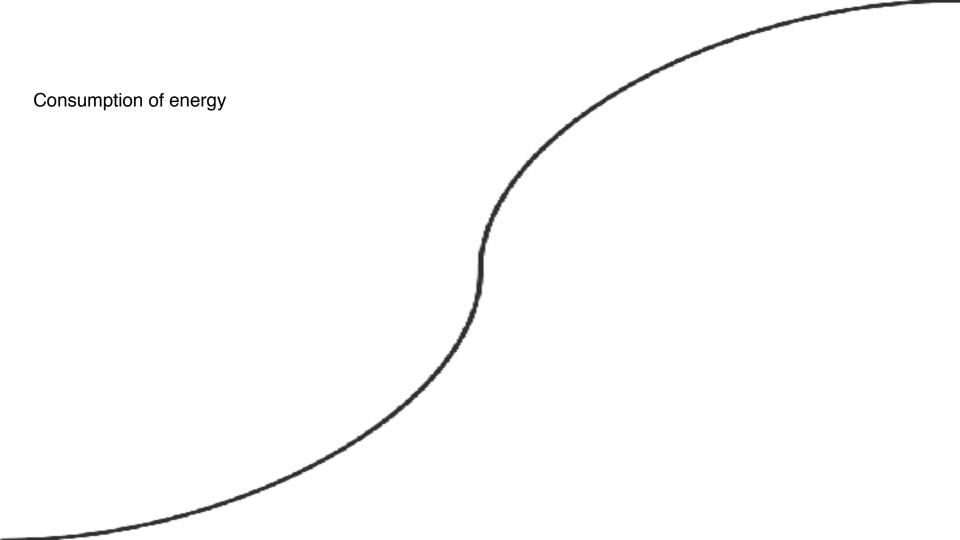


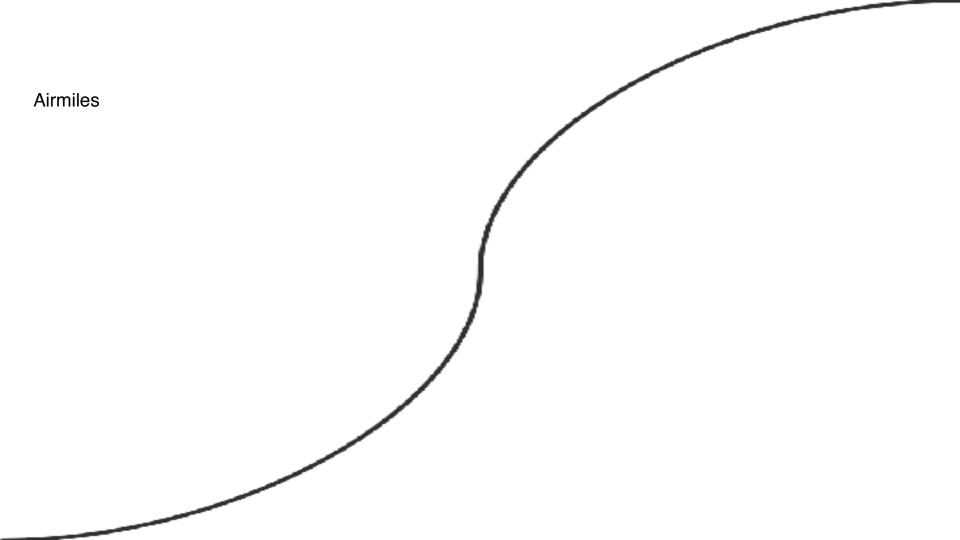


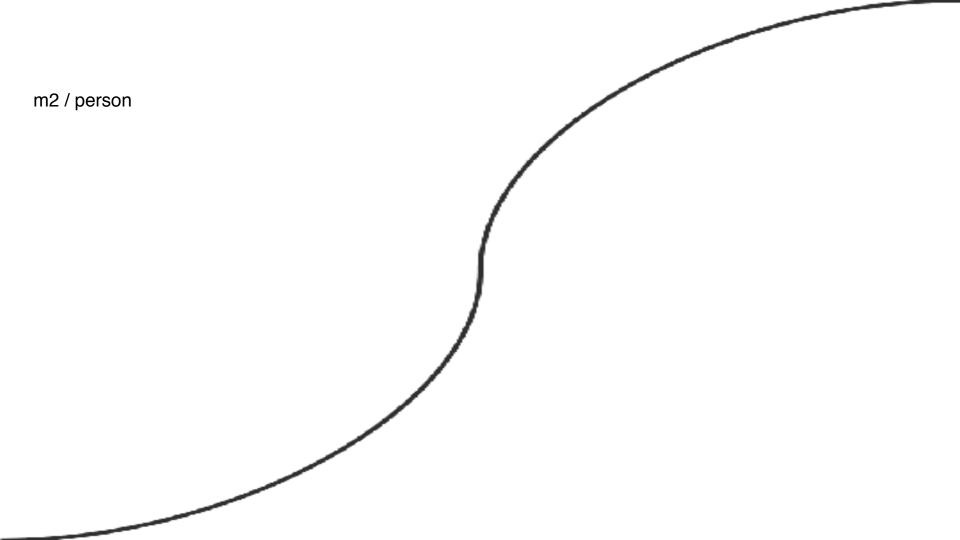


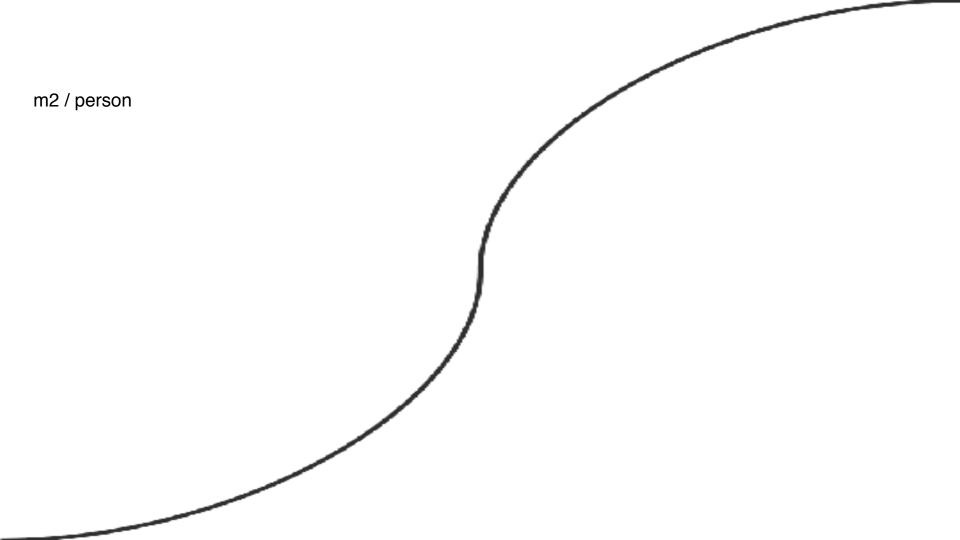


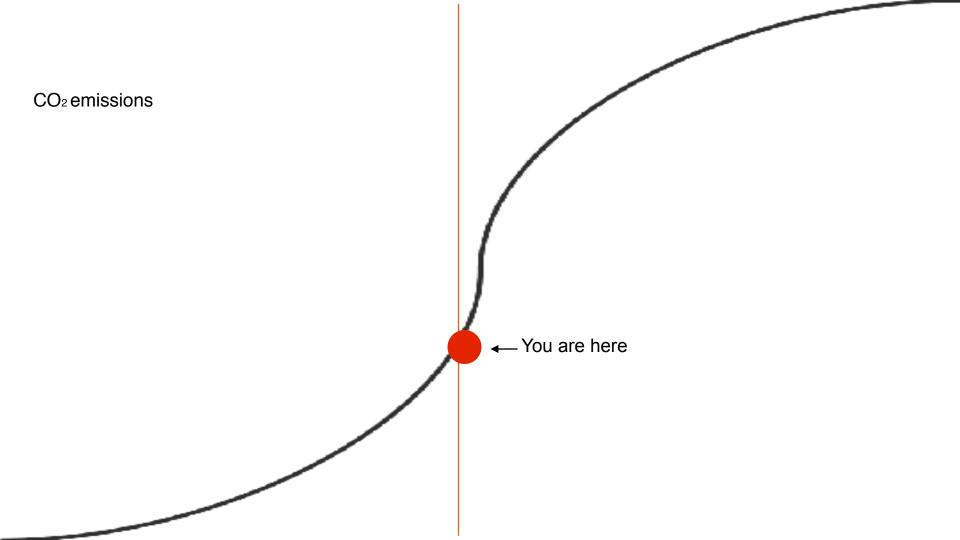




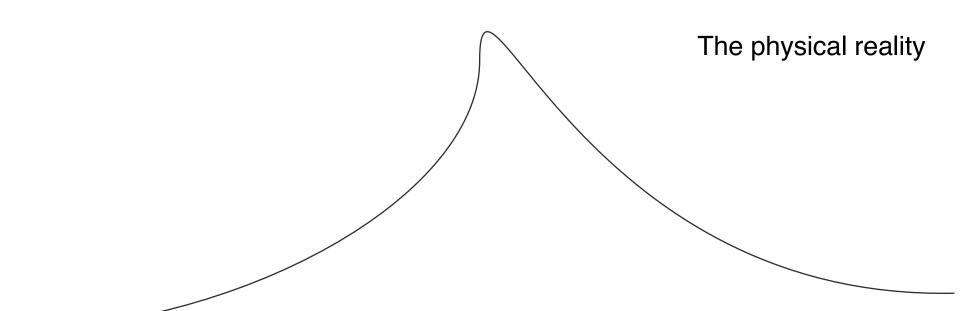


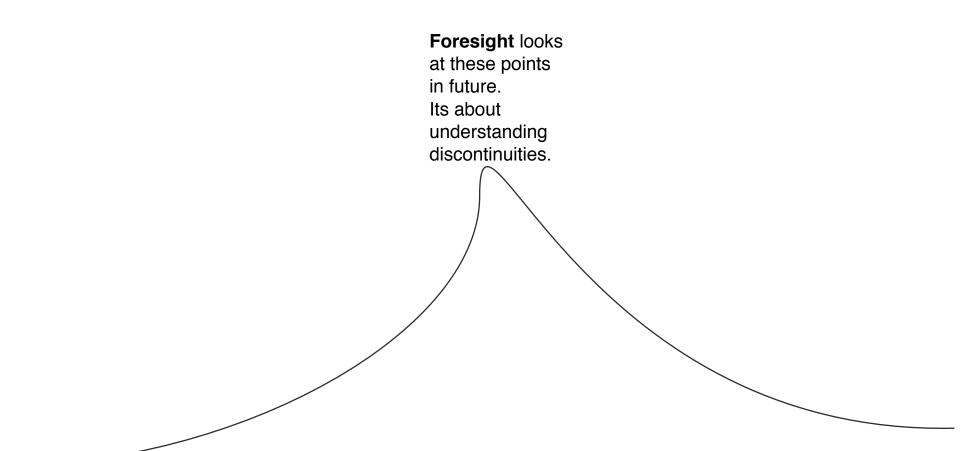






#### CO<sub>2</sub> emissions





Instead of extrapolating a single trend it looks at megatrends.



### What are megatrends:

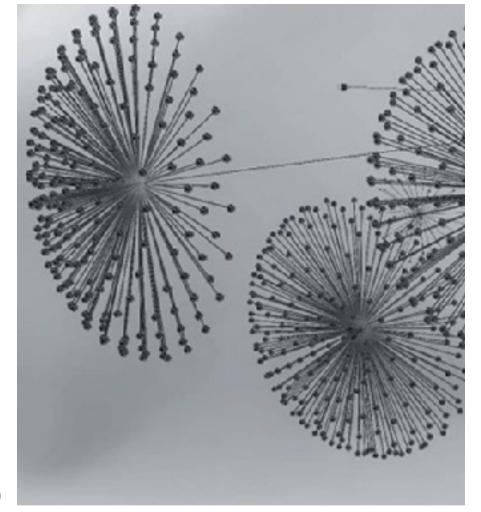
- affect everything
- unlikely to go away
- interact with each other
- create trends, technologies and industries
- may change in definition, but remain the same in essence
- a short(est possible) list of phenomena you can explain the future with

### What megatrends are not:

Trends or fashions
Technologies or industries
Local phenomena
Something you can abolish with a magic bullet

#### 5 Demos Helsinki Megatrends

- 1. Planetary technology combines bits and atoms
- 2. Population tetris replaces population segments
- 3. Individualisation turns into participation
- 4. The emerging metropolises become the dominant global structure
- 5. Resource economy delivers constant disruptions



(Demos Helsinki, 2015)

## Megatrends become *real* only in a given region.

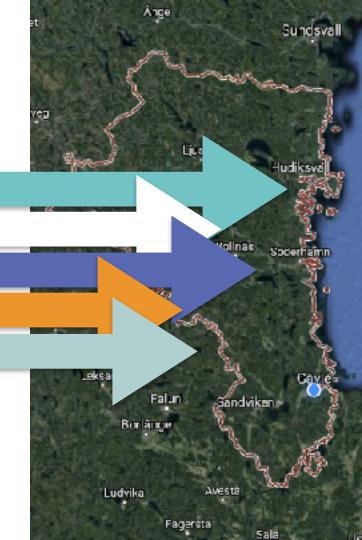
Planetary technology

Population tetris

Individualisation becomes participation

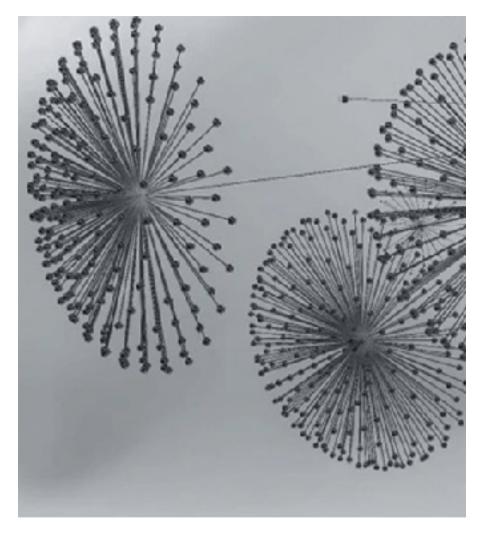
The liquid metropolis

Resource disruptions



#### **Megatrend 1**

Planetary technology combines bits and atoms



## When is the last time that you watched your mobile phone?



## We look at our phone every 6th minute



## In ten years time we will never look at our phones.



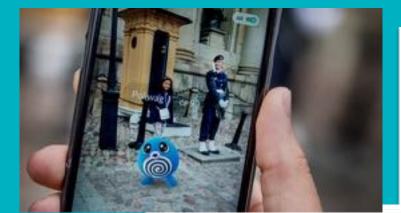


Mainframe computers THE LAW OF **HYPERCONNECTED** Personal Computers Laptops **PLANET Smart Phones Smart Watches** Prize Wearables **Nearables** 8 Size **Smart Environments** "Smart dust" **Functionalities** 

Mainframe computers THE LAW OF **HYPERCONNECTED** Personal Computers Laptops **PLANET Smart Phones Smart Watches** Prize Wearables **Nearables** 8 Size **Smart Environments** "Smart dust" **Functionalities** 

## Bits and atoms are joining already and its creating a lot of value. Already.

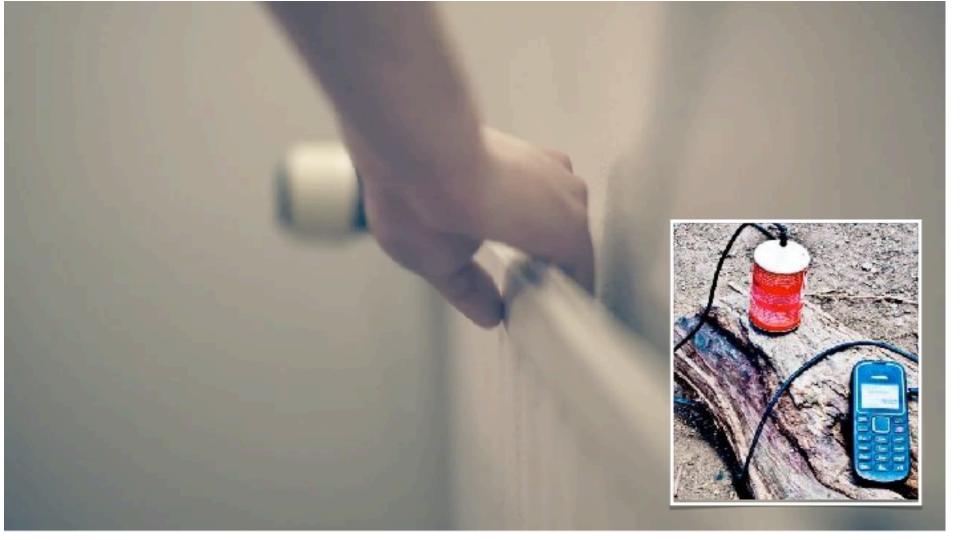
Uber ≈ \$18.2bn Airbnb ≈ \$30bn



Pokemon GO increased the valuation of Nintendo w. \$11 bn (oops!)

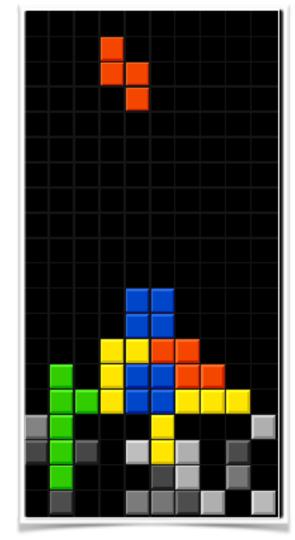






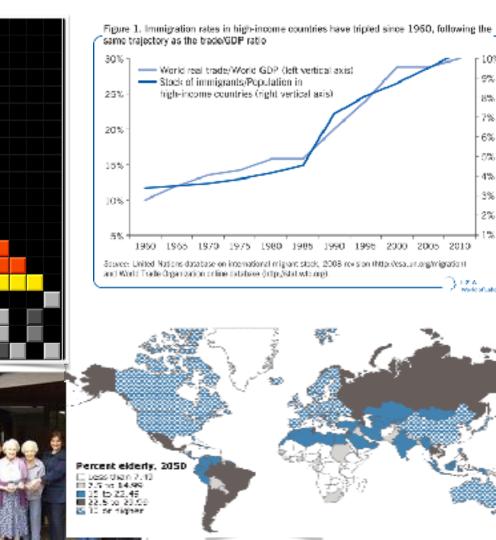
### **Megatrend 2**

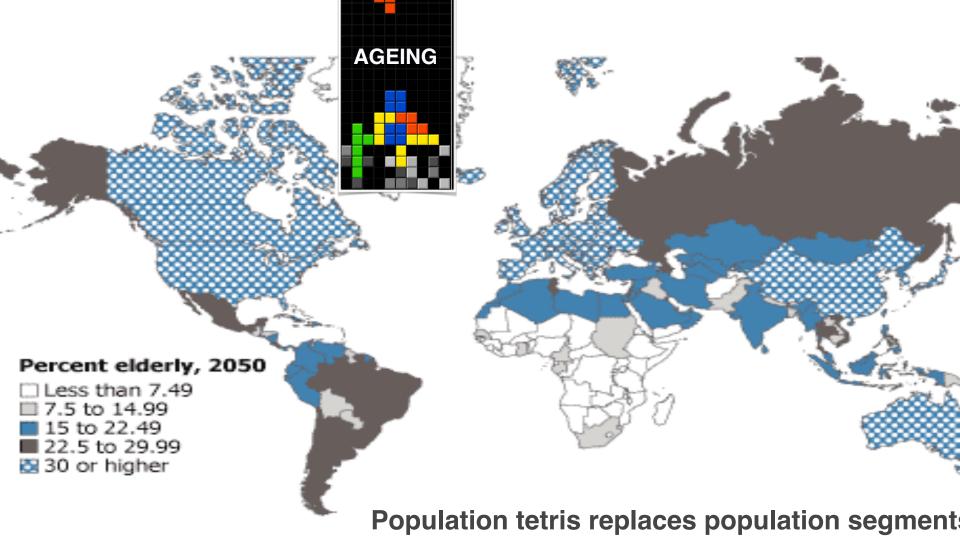
Population tetris replaces population segments



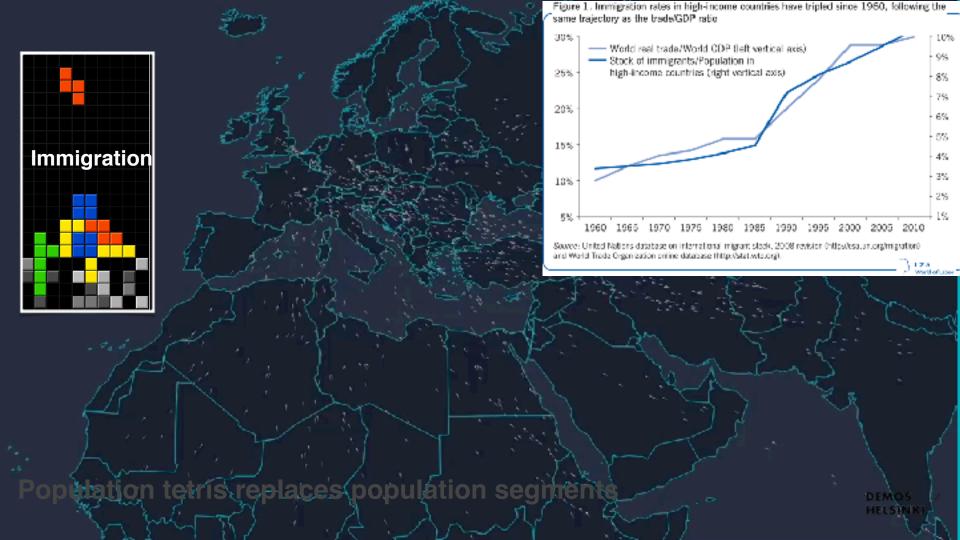


Population tetris replaces population segments

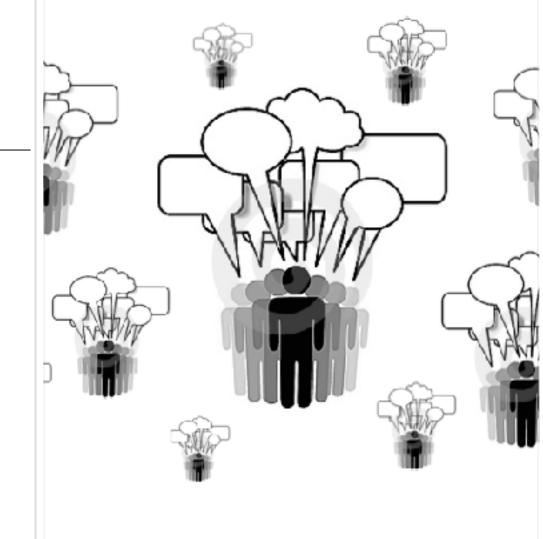




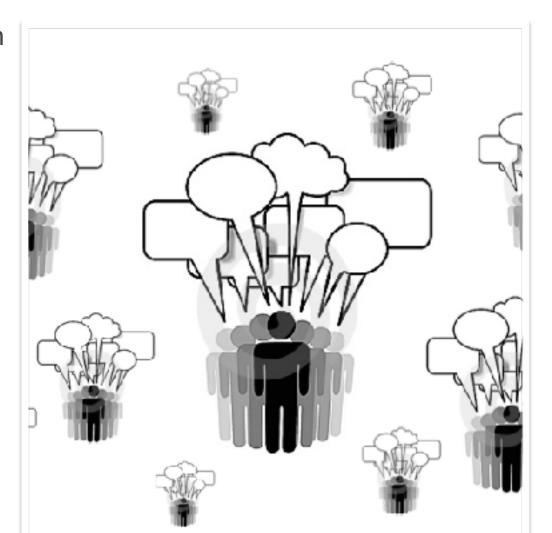




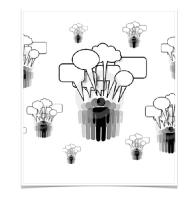
## **Megatrend 3**

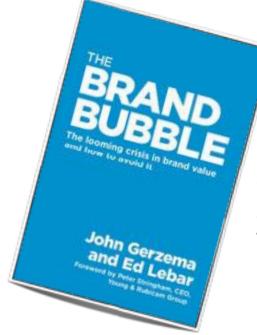


groups
challenge
institutions
power







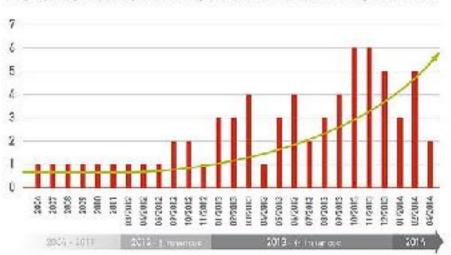


...consumer trust in brands has declined by 50% in a decade, down from 52% to 25%. Instead, people trust their peers.



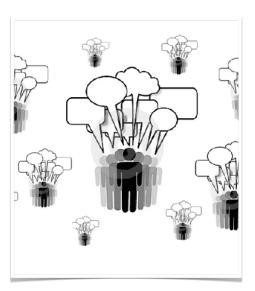
#### Corporations in the Collaborative Economy

Frequency of adoption by monthlyser in the sharing economy maker movement, growd funding, and co-innovation



Support Crowd Companion April 2014



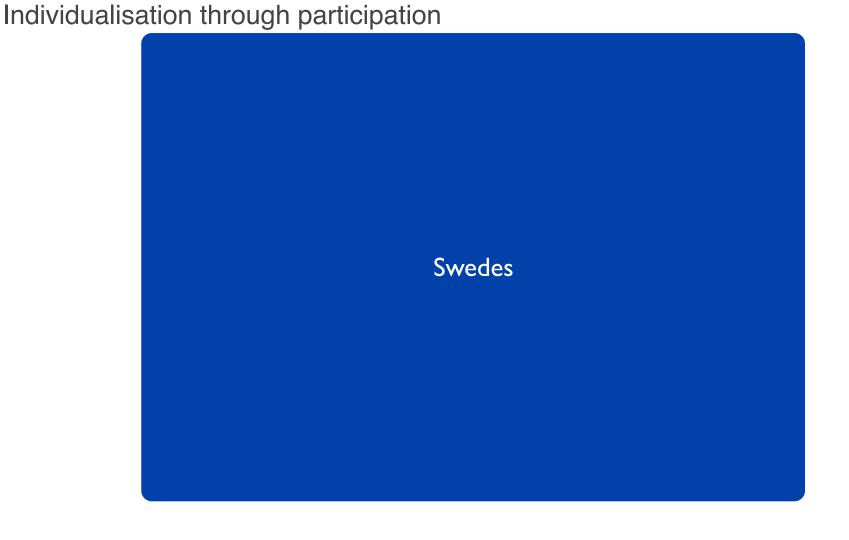


### The Mayor's Crowdfunding Programme

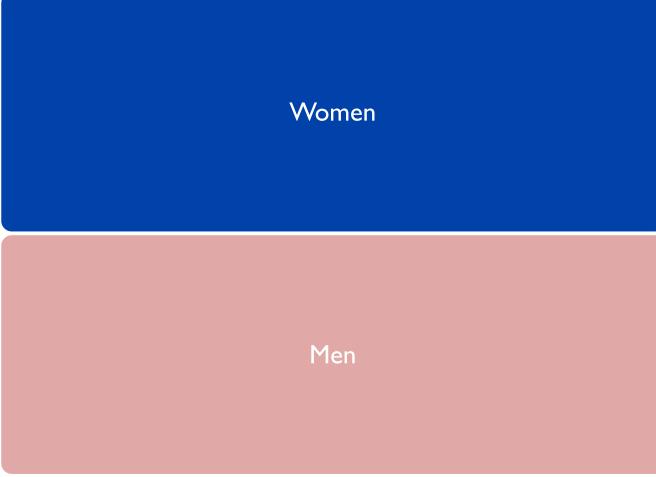
#CrowdfundLDN

We want to help you create special local places that bring Londoners together.

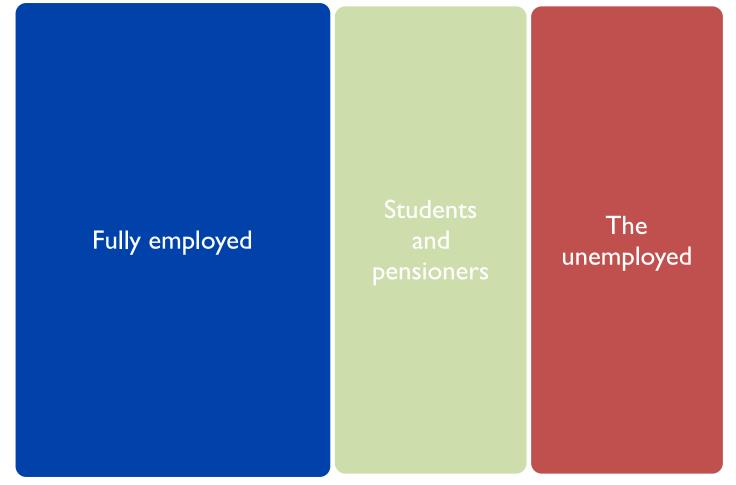
LEARN MORE



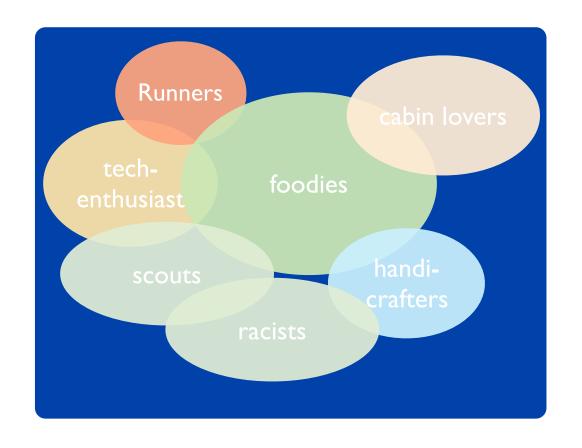
DEMOS HELSINKI



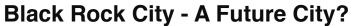
DEMOS HELSINK)



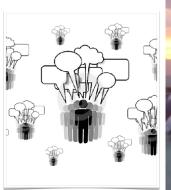








- No money, everything is free
- Everything is produced by the attendees "burners"
- Tickets sell in seconds
- Desert city of 75 000 inhabitants
- A platform for co-creation







## **Megatrend 4**

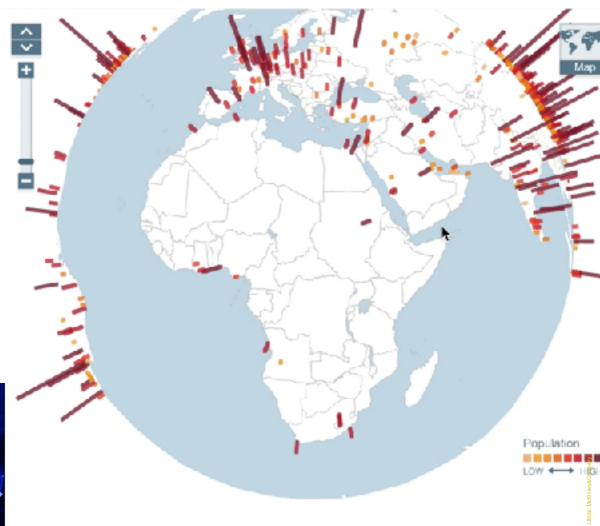
The emerging metropolises become the dominant global structure



The emerging metropolises make most of the growth and world economies





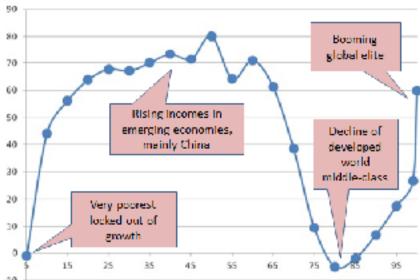


#### Global income growth from 1988 to 2008

The emerging metropolises make most of the growth and world economies

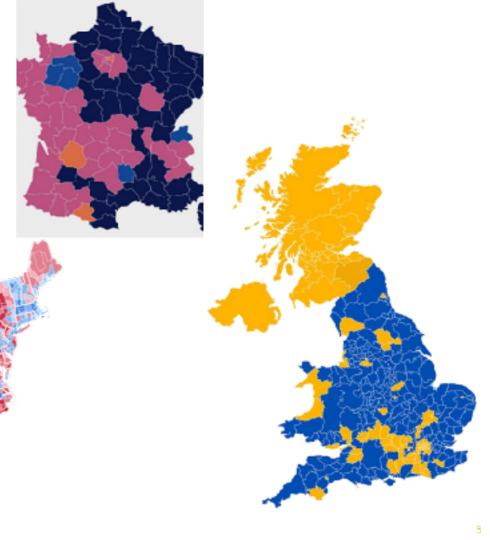
Figure 2.1, 2015 GOP Smowth Porecasts and the Effects of an Oil Supply Shock 1 2016 STP Emach Persons of





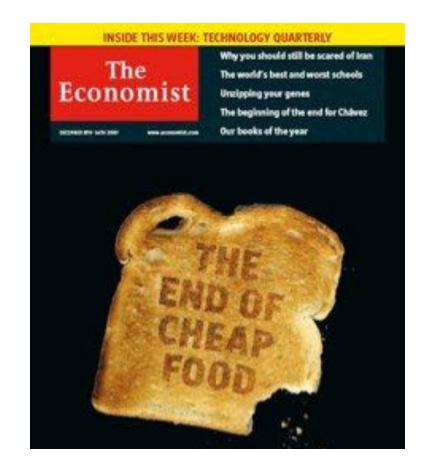
Poorest ← Percentile of global income distribution → Richest

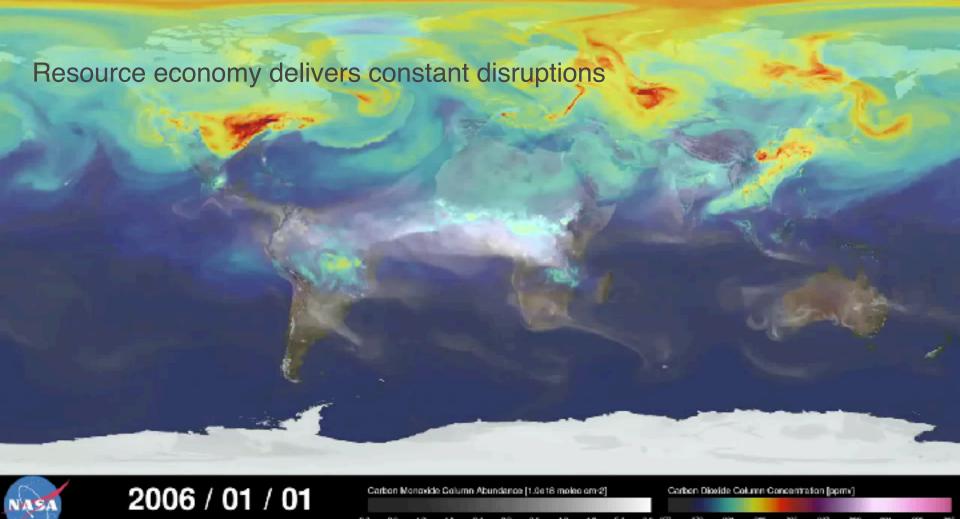
The emerging global metropolises grow out of the periphery and slow growth cities.



## **Megatrend 5**

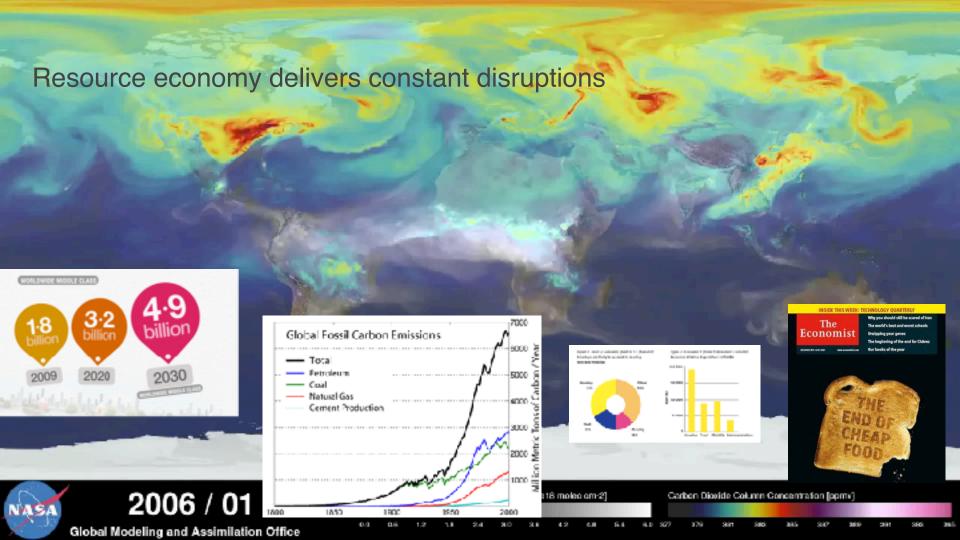
Resource economy delivers constant disruptions







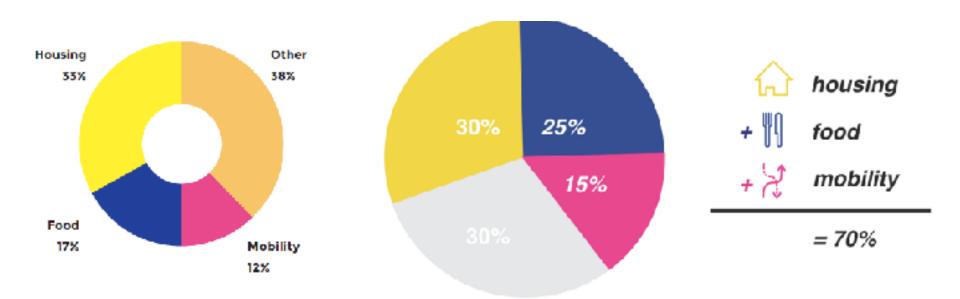
Global Modeling and Assimilation Office



Resource economy under constant disruptions - mostly in housing, food and transportation.

Share of consumer spend in EU [Eurostat]

Energy consumption per household [Eurostat]



# Megatrends become *real* only in a given region.

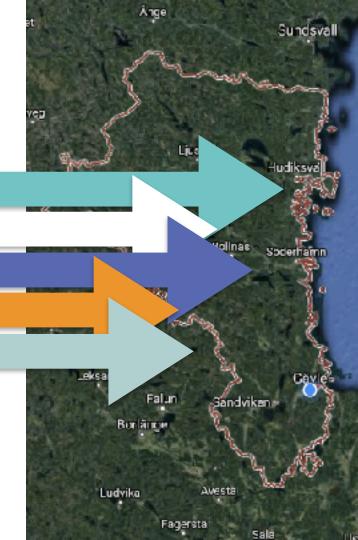
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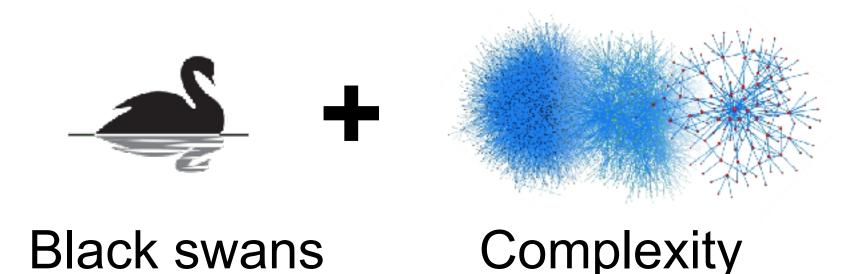
Individualisation becomes participation

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# Megatrends mean **black swans** and **complexity** for the regional level.



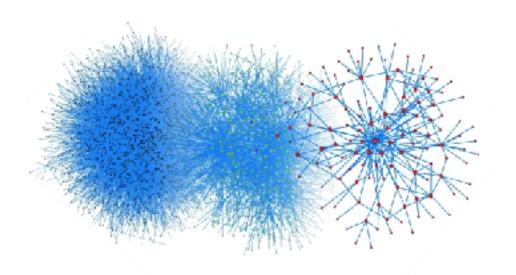




# Black swans

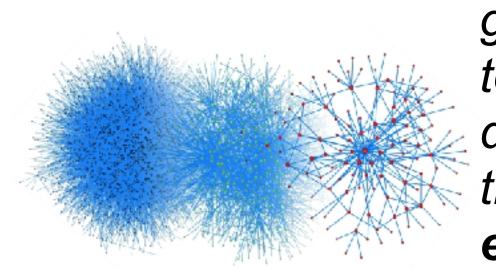


# HOW COME WE DID NOT SEE THIS COMING?



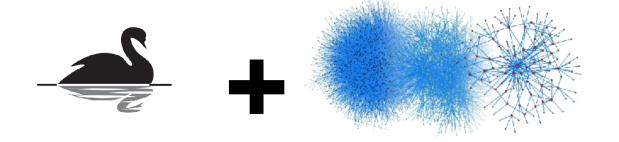
# Complexity



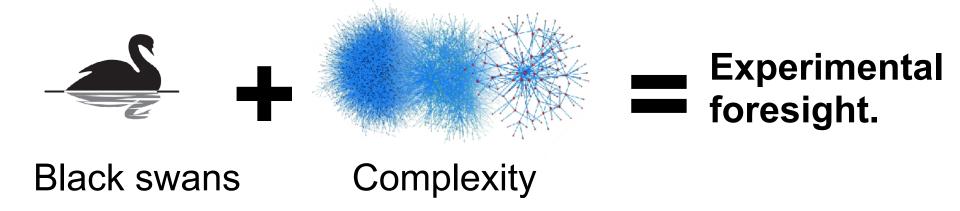


You can not do just one thing for any given action ramifies to a greater or lesser degree throughout the whole ecosystem.

# How to plan for the future of black swans and complexity?

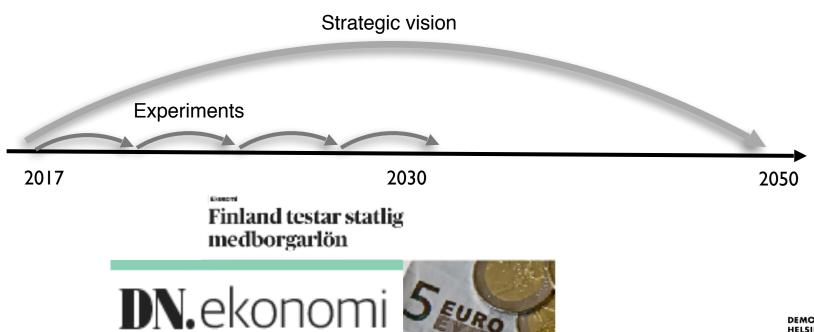








# **Experimental Foresight**





#### TRADITIONAL PLANNING

**EXPERIMENTAL FORESIGHT** 

Variants of single trends

0,25-4 year time horizon

Great for managing continuity

Starts with numbers

Predicting the future

Interest in continuities

Medium term resource allocation

Discontinuities of multiple trends interacting

2-50 year time horizon

Great for managing transformation

Finds new numbers

Making the future

Interested in discontinuities

Long-term vision and short term experiments





# KIITOS! Tack!

Roope Mokka Founder Demos Helsinki





